



Warrumbungle Shire Council

Quarterly Budget Review Statement 2nd Quarter (December 2023/24)



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Part 1: Introduction

The Quarterly Budget Review Statement (QBRS) presents a summary of Council's financial position at the end of each quarter. It is the mechanism whereby Councillors and the community are informed of progress against the Operational Plan. In December 2010 the NSW Division of Local Government developed a set of minimum requirements for reporting the financial position of Council, to facilitate explanations and major variations and recommend changes to the budget for Council approval. The reports also enable the Responsible Accounting Officer (RAO) to indicate if Council will be in a satisfactory financial position at the end of the financial year.

The minimum requirements for the QBRS are included in the Code of Accounting Practice and Financial Reporting and form part of the legislative framework in accordance with clause 203(3) of the Regulations.

The new reporting format came into effect on 1 July 2011. The QBRS is composed of, but not limited to, the following budget review (BR) components:

- Statement by the Responsible Accounting Officer on Council's financial position at the end of the year based on the information in the QBRS **(Part 2 of this report)** ;
- Budget Review Income and Expenses Statement **(Parts 3, 5 & 6 of this report)** in one of the following formats:
 - Ø Consolidated
 - Ø By fund (e.g. General Fund; Water Fund; Sewer Fund)
 - Ø By function, activity, program etc to align with the management plan / operational plan;
- Budget Review Capital Budget **(Parts 7 & 8 of this report)**;
- Budget Review Cash and Investments Position **(Part 10 of this report)**;
- Budget Review Key Performance Indicators **(Part 12 of this report)**; and,
- Budget Review Contracts and Other Expenses **(Part 13 of this report)**.


The following important financial information has also been provided in addition to the information required as part of the QBRS reporting framework:

- Balance Sheet as at 31 December 2023 **(Part 9 of this report)**;
- Summary of Results that links the function view of Council's activities back to Council's Income Statement and Cashflow Statement **(Part 6 of this report)**;
- Summary of Loan Movements and Restricted Assets **(Part 11 of this report)**.

Part 2: Statement by the Responsible Accounting Officer

The Quarterly Budget Review Statement (QBRs) presents a summary of Council's financial position at the end of each quarter. It is the mechanism whereby Councillors and the community are informed of progress against the Operational Plan. In December 2010 the NSW Division of Local Government developed a set of minimum requirements for reporting the financial position of Council, to facilitate explanations and major variations and recommend changes to the budget for Council approval. The reports also enables the Responsible Accounting Officer (RAO) to indicate if Council will be in a satisfactory financial position at the end of the financial year.

It is my opinion that the Quarterly Budget Review Statement for Warrumbungle Shire Council for the quarter ended 31 December 2023 indicates that Council's projected financial position is satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed  _____
Responsible Accounting Officer, Warrumbungle Shire Council

Date: 6/2/24

Part 3: Income Statement



	Original Budget \$'000	Approved Changes Revotes \$'000	Sup Vote			Revised Budget \$'000	Actuals 31-Dec-23 \$'000	Ratio %	
			QBR1 \$'000	QBR2 \$'000	QBR3 \$'000				
Income from Continuing Operations									
Rates and Annual Charges	15,523	-	(263)	50		15,309	15,256	100%	a
User Charges and Fees	6,940	-	-	946		7,886	1,664	21%	b
Interest and Investment Revenue	297	-	450	297		1,044	661	63%	c
Other Revenues	1,199	-	-	4		1,203	588	49%	d
Grants and Contributions for Operating Purposes	30,760	-	1,005	7,742		39,507	9,976	25%	e
Grants and Contributions for Capital Purposes	9,615	-	1,261	(1,503)		9,373	4,186	45%	f
Gains/(Losses) from Disposal of Assets	861	-	-	-		861	75	9%	g
Net Share of Interest in Joint Ventures	-	-	-	-		-	-	0%	
Total Income From Continuing Operations	65,195	-	2,453	7,535	-	75,184	32,406	43%	
Expenses from Continuing Operations									
Employee Benefits and On-Costs	17,339	-	0	(147)		17,192	7,954	46%	h
Borrowing Costs	28	-	-	-		28	4	15%	i
Materials and Contracts	20,341	567	933	2,167		24,008	11,420	48%	j
Depreciation and Amortisation	11,659	-	-	-		11,659	5,768	49%	k
Other Expenses	5,571	2	(2)	(3)		5,568	802	14%	l
Net Share of Interest in Joint Ventures	-	-	-	-		-	-	0%	
Net Losses from Disposal of Assets	620	-	-	-		620	-	0%	
Total Expenses From Continuing Operations	55,558	569	931	2,017	-	59,075	25,949	44%	
Operating Result from Continuing Operations	9,637	(569)	1,522	5,519	-	16,108	6,457		
Net Operating Result before Capital Grant & Contributions	22	(569)	261	7,022	-	6,735	2,272		

* Internal Revenue and Costs are summarised in Employee Benefits and On-Costs and Materials and Contracts within the Expenses from Continuing Operations.

Part 3: Income Statement (Continued)

Notes: Revenue

- (a) Rates and Annual charges are roughly per budget at 100%
 - This is due to the billing being done in advance for the whole financial year for Rates and annual charges.
- (b) User charges and fees are 21% per budget.
 - Transport NSW (RMCC) not invoiced to date; with an increase in expected revenue included in quarter 2.
- (c) Interest and investment revenue at 63% of budget due to anticipated to growth during the financial year, given the higher interest rates. Possible increase in budgetted revenue required again in quarter 3.
- (d) Other Revenues are at 49% of budget.
- (e) Operational Grants and Contributions are at budget at 25% of revised budget. FAG monies will be paid in June 2024, Transport and RMS income not received this year to date, Flood Repair Grant not received this year to date.
- (f) Capital grants income is 45% of revised budget. Reduction in original budget due to TRRRC demolition costs coming in cheaper than expected. With a reduction in Sewer Capital Grant income in-line with postponed projects.

Notes: Expenditure

- (h) Employee related expenditure is per pro rata budget at 46%.
- (i) Borrowing costs are (15%), due to reversal of accruals for the 2022/23 financial year.
- (j) Materials & Contracts is roughly as per pro rata budget at 48%.
- (k) Depreciation costs is at 49% of budget.
- (l) Other expenses are at 14%, well under budget with a portion of Budgeted Other Expenses now moved to Materials and Contracts (as per Australian Accounting Standards mapping).

Part 3: Income Statement (Continued) - Split by Council Business Area cont.

	General		Utilities					
	General		Water		Sewer		Waste	
	Budget \$'000	Actual \$'000	Budget \$'000	Actual \$'000	Budget \$'000	Actual \$'000	Budget \$'000	Actual \$'000
Income from Continuing Operations								
Rates and Annual Charges	11,183	11,195	2,420	2,381	1,707	1,680	2,320	2,202
User Charges and Fees	5,834	1,033	1,890	571	163	60	111	60
Interest & Investment Revenue	953	621	55	37	36	3	8	12
Other Revenues	1,167	567	25	19	11	2	414	179
Grants & Contributions (Operational)	39,507	9,976	-	-	-	-	-	-
Grants & Contributions (Capital)	6,245	4,248	1,485	111	1,643	(173)	-	-
Gains/(Losses) from Disposal of Assets	861	75	-	-	-	-	-	-
Net Share of Interest in Joint Ventures	-	-	-	-	-	-	-	-
Total Income From Continuing Operations	65,749	27,715	5,874	3,120	3,560	1,571	2,854	2,454
Expenses from Continuing Operations								
Employee Benefits & On-Costs	15,545	7,251	997	465	651	238	1,154	520
Borrowing Costs	27	4	1	0	-	-	-	-
Materials & Contracts	21,454	10,055	1,780	975	775	390	1,295	792
Depreciation & Impairment	9,600	4,738	1,446	723	613	307	-	-
Other Expenses	5,568	802	-	-	-	-	-	-
Net Share of Interest in Joint Ventures	-	-	-	-	-	-	-	-
Net Losses from Disposal of Assets	620	-	-	-	-	-	-	-
Total Expenses From Continuing Operations	52,813	22,851	4,223	2,163	2,039	935	2,449	1,312
Operating Result from Continuing Operations	12,936	4,864	1,652	957	1,521	637	405	1,142
Net Operating Result before Capital Grant & Contributions	6,691	616	167	846	(123)	810	405	1,142

Part 4: Revenue



Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Rec to date
General Revenue								
Rates Revenue	9,084,517	-	-	(22,996)	-	9,061,521	9,045,060	100%
Interest Revenue	130,000	-	450,000	290,000	-	870,000	556,538	64%
General Grants	8,184,887	-	-	-	-	8,184,887	232,654	3%
Total General Revenue	17,399,404	-	450,000	267,004	-	18,116,408	9,834,252	54%
Executive								
General Manager								
Management And Leadership	103,987	-	-	-	-	103,987	51,994	50%
Governance	183,253	-	1,000,000	(600,000)	-	583,253	109,400	19%
HR Management	77,512	-	-	2,799	-	80,311	41,555	52%
Payroll Services	-	-	-	-	-	-	722,581	-
WH&S And Risk Management	812,450	-	-	-	-	812,450	-	0%
Learning And Development Services	19,748	-	-	-	-	19,748	53,206	269%
Total Executive	1,196,950	-	1,000,000	(597,201)	-	1,599,749	978,735	61%
Technical Services								
Technical Services Management							3,428	-
Total Technical Services Management							3,428	-
Design Services								
Design Services Management	-	-	-	-	-	-	-	-
Emergency Services Management	-	-	-	-	-	-	101	-
Survey Investigation And Design	-	-	-	-	-	-	-	-
GIS	-	-	-	-	-	-	-	-
Asset Management	-	-	-	-	-	-	-	-
NSW Fire Brigade	-	-	-	-	-	-	-	-
Road Safety Officer	-	-	-	-	-	-	-	-
Total Design Services	-	-	-	-	-	-	101	-
Road Operations								
Road Operations Management	-	-	-	-	-	-	2,472	-
Regional Roads M&R	7,358,164	-	647,416	7,792,992	-	15,798,572	8,908,130	56%
Local Roads M&R	14,400,313	-	224,318	-	-	14,624,631	881,613	6%
Aerodromes	-	-	-	-	-	-	-	-
RMCC And Other Road Contracts	1,600,000	-	-	1,138,220	-	2,738,220	-	0%
Private Works	200,000	-	-	-	-	200,000	4,237	2%
Total Road Operations	23,558,477	-	871,734	8,931,212	-	33,361,423	9,796,453	29%
Fleet Services								
Fleet Services Management	53,403	-	-	-	-	53,403	23,548	44%
Plant And Equipment	5,236,870	-	-	3,601	-	5,240,471	3,442,342	66%
Depots	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Total Fleet Services	5,290,273	-	-	3,601	-	5,293,874	3,465,890	65%
Urban Services								
Urban Services Management	4,096	-	-	-	-	4,096	121	3%
Horticulture	-	-	-	-	-	-	306,107	-
Street Cleaning	-	-	-	-	-	-	-	-
Public Amenities	-	-	-	-	-	-	-	-
Ovals	1,033,399	-	382,490	-	-	1,415,889	450,795	32%
Town Streets	12,228	-	7,272	-	-	19,500	91,500	469%
Public Swimming Pools	522,459	-	-	(90,000)	-	432,459	163,320	38%
Total Urban Services	1,572,182	-	389,762	(90,000)	-	1,871,944	1,011,842	54%
Property And Risk								
Property And Risk	531,736	-	-	-	-	531,736	157,872	30%
Cemetery Services	105,000	-	-	-	-	105,000	65,135	62%
Medical Facilities	50,000	-	-	-	-	50,000	25,669	51%
Public Halls	41,320	-	-	-	-	41,320	7,268	18%
Total Property And Risk	728,056	-	-	-	-	728,056	255,943	35%
Total Tech Services (Excluding Water/Sewer)	31,148,988	-	1,261,496	8,844,813	-	41,255,297	14,533,657	35%

Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Rec to date
Development Services								-
Development Services Management								
Development Services Management	375,000	-	5,400	-	-	380,400	28,654	8%
Building Control	65,464	-	-	-	-	65,464	42,034	64%
Environmental Health Services	10,661	-	-	-	-	10,661	5,554	52%
Town Planning	394,874	-	-	-	-	394,874	102,784	26%
Total Development Services Management	845,999	-	5,400	-	-	851,399	179,026	21%
Regulatory Services								
Compliance Services	32,483	-	-	-	-	32,483	15,457	48%
Noxious Weeds	-	-	-	-	-	-	-	-
Total Regulatory Services	32,483	-	-	-	-	32,483	15,457	48%
Development And Tourism								
Tourism And Development Services	302,853	-	-	(231,662)	-	71,191	40,117	56%
Tourism And Economic Promotion	-	-	-	2,500	-	2,500	2,500	100%
Total Development And Tourism	302,853	-	-	(229,162)	-	73,691	42,617	58%
Total Development Services	1,181,335	-	5,400	(229,162)	-	957,573	237,101	25%
Corporate And Community Services								
Corporate Services								
Corporate Services Management	57,679	-	-	-	-	57,679	28,839	50%
Administration Services	327,615	-	-	-	-	327,615	145,031	44%
Finance	724,323	-	-	-	-	724,323	1,975,514	273%
Communications And IT	790,468	-	-	-	-	790,468	395,234	50%
Organisational Risk	-	-	-	-	-	-	-	-
Supply Services	3,000	-	-	-	-	3,000	-	0%
Total Corporate Services	1,903,085	-	-	-	-	1,903,085	2,544,617	134%
Corporate and Comm Services Other								
Bushfire And Emergency Services	1,900,849	-	-	-	-	1,900,849	5,445	0%
Total Corporate and Comm Services Other	1,900,849	-	-	-	-	1,900,849	5,445	0%
Children's And Community Services								
Childrens And Community Services Management	81,000	-	-	(81,000)	-	-	-	-
Connect 5	188,748	-	-	-	-	188,748	143,621	76%
Youth Development	306,884	-	-	-	-	306,884	79,859	26%
OOSH	66,565	-	-	(42,743)	-	23,822	5,798	24%
Libraries	90,416	-	-	-	-	90,416	93,658	104%
Community Development	-	-	-	-	-	-	-	-
Community Transport	370,159	-	-	44,120	-	414,279	71,247	17%
Aged Care Services	262,164	-	-	-	-	262,164	160,986	61%
Meals On Wheels	271,101	-	-	18,518	-	289,619	224,058	77%
Respite	88,279	-	-	10,002	-	98,281	91,396	93%
Home Maintenance	126,429	-	-	56,850	-	183,279	147,343	80%
Social Support	156,207	-	-	120,275	-	276,482	246,212	89%
Yuluwirri Kids	2,001,077	-	-	-	-	2,001,077	828,108	41%
Total Children's And Community Services	4,009,029	-	-	126,022	-	4,135,051	2,092,286	51%
Total Corporate And Comm Services	7,812,963	-	-	126,022	-	7,938,985	4,642,347	58%
Total General Fund	58,739,640	-	2,716,896	8,411,476	-	69,868,012	30,226,092	43%
Warrumbungle Water	5,835,417	-	8,839	30,172	-	5,874,428	3,119,656	53%
Warrumbungle Sewer	4,803,586	-	(339,913)	(903,808)	-	3,559,865	1,571,328	44%
Warrumbungle Waste	2,786,070	-	67,625	-	-	2,853,695	2,453,713	86%
Warrumbungle Quarry	-	-	-	-	-	-	-	-
Warrumbungle TRRRC	-	-	-	-	-	-	-	-
Total Warrumbungle Shire Council	72,164,713	-	2,453,447	7,537,840	-	82,156,000	37,370,790	45%

* Internal Revenue and Costs are included in each Department figures.

Part 5: Recurrent Expenditure

Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Spent to date
General Revenue								
Rates Revenue	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
General Grants	-	-	-	-	-	-	-	-
Total General Revenue	-	-	-	-	-	-	-	-
Executive								
General Manager								
Management And Leadership	(658,145)	-	-	-	-	(658,145)	(247,203)	38%
Governance	(1,627,763)	(1,877)	(998,123)	600,000		(2,027,763)	(194,248)	10%
HR Management	(458,654)	-	(38,170)	-	-	(496,824)	(170,291)	34%
Payroll Services	(266,541)	-	142,273	-	-	(124,268)	(1,142,439)	919%
WH&S And Risk Management	(329,866)	-	-	-	-	(329,866)	(192,015)	58%
Learning And Development Services	(322,464)	-	(109,523)	-	-	(431,987)	(158,387)	37%
Total Executive	(3,663,433)	(1,877)	(1,003,543)	600,000	-	(4,068,853)	(2,104,583)	52%
Technical Services								
Technical Services Management	(511,923)	-	-	-	-	(511,923)	(173,482)	34%
Total Technical Services Management	(511,923)	-	-	-	-	(511,923)	(173,482)	34%
Design Services								
Design Services Management	(131,960)	-	-	-	-	(131,960)	(4,135)	3%
Emergency Services Management	(58,249)	-	-	-	-	(58,249)	(30,179)	52%
Survey Investigation And Design	(198,640)	-	-	-	-	(198,640)	(108,145)	54%
Asset Management	(369,570)	-	-	-	-	(369,570)	(16,680)	5%
NSW Fire Brigade	(58,300)	-	-	-	-	(58,300)	(35,199)	60%
Road Safety Officer	(20,000)	-	-	-	-	(20,000)	-	0%
Total Design Services	(836,719)	-	-	-	-	(836,719)	(194,338)	23%
Road Operations								
Road Operations Management	(567,380)	-	-	-	-	(567,380)	(396,714)	70%
Regional Roads M&R	(2,327,403)	-	-	(1,357,220)	-	(3,684,623)	(3,095,717)	84%
Local Roads M&R	(13,338,351)	-	-	(11,529)	-	(13,349,880)	(2,311,726)	17%
Aerodromes	(144,627)	-	-	-	-	(144,627)	(59,930)	41%
RMCC And Other Road Contracts	(1,928,944)	-	-	(1,115,260)	-	(3,044,204)	(2,521,717)	83%
Private Works	(65,460)	-	-	-	-	(65,460)	(7,036)	11%
Total Road Operations	(18,372,165)	-	-	(2,484,009)	-	(20,856,174)	(8,392,839)	40%
Fleet Services								
Fleet Services Management	(300,489)	-	-	(10,000)	-	(310,489)	(204,859)	66%
Plant And Equipment	(2,371,769)	-	-	(20,000)	-	(2,391,769)	(1,357,393)	57%
Depots	(200,676)	-	-	-	-	(200,676)	(96,975)	48%
Workshops	(52,691)	-	-	-	-	(52,691)	(24,068)	46%
Total Fleet Services	(2,925,625)	-	-	(30,000)	-	(2,955,625)	(1,683,294)	57%
Urban Services								
Urban Services Management	(207,378)	-	-	-	-	(207,378)	(148,060)	71%
Horticulture	(675,663)	-	-	-	-	(675,663)	(446,356)	66%
Street Cleaning	(310,739)	-	-	-	-	(310,739)	(136,099)	44%
Public Amenities	(255,328)	-	-	-	-	(255,328)	(152,007)	60%
Ovals	(494,397)	-	-	-	-	(494,397)	(275,272)	56%
Town Streets	(680,389)	(21,986)	-	-	-	(702,375)	(538,321)	
Public Swimming Pools	(811,245)	-	-	90,000	-	(721,245)	(340,338)	47%
Total Urban Services	(3,435,139)	(21,986)	-	90,000	-	(3,367,125)	(2,036,453)	60%
Property And Risk								
Property And Risk	(1,110,059)	(67,575)	(59,911)	-	-	(1,237,545)	(1,831,965)	148%
Cemetery Services	(167,877)	-	-	-	-	(167,877)	(90,167)	54%
Medical Facilities	(50,429)	-	-	-	-	(50,429)	(22,754)	45%
Public Halls	(253,158)	-	-	-	-	(253,158)	(67,248)	27%
Total Property And Risk	(1,581,523)	(67,575)	(59,911)	-	-	(1,709,009)	(2,012,135)	118%
Total Tech Services (Excluding Water/Sewer)	(27,663,094)	(89,561)	(59,911)	(2,424,009)	-	(30,236,575)	(14,492,541)	48%

Description	Original Budget	Revotes	Supp Votes Q1	Supp Votes Q2	Supp Votes Q3	Revised Budget	Actuals YTD	% Spent to date
Development Services								-
Development Services Management								
Development Services Management	(688,326)	(5,600)	(5,400)	-		(699,326)	(314,346)	45%
Building Control	(214,872)	-	-	13,000		(201,872)	(79,963)	40%
Environmental Health Services	(54,351)	(20,000)	-	(19,450)		(93,801)	(46,654)	50%
Town Planning	(267,555)	(95,000)	-	5,761		(356,794)	(68,930)	19%
Total Development Services Management	(1,225,104)	(120,600)	(5,400)	(689)	-	(1,351,793)	(509,893)	38%
Regulatory Services								
Compliance Services	(249,152)	-	-	689		(248,463)	(136,770)	55%
Noxious Weeds	(127,200)	-	-	-		(127,200)	-	0%
Total Regulatory Services	(376,352)	-	-	689	-	(375,663)	(136,770)	36%
Development And Tourism								
Tourism And Development Services	(681,548)	(70,222)	-	-		(751,770)	(263,815)	35%
Tourism And Economic Promotion	(118,877)	-	-	-		(118,877)	(33,923)	29%
Total Development And Tourism	(800,425)	(70,222)	-	-	-	(870,647)	(297,737)	34%
Total Development Services	(2,401,881)	(190,822)	(5,400)	-	-	(2,598,103)	(944,401)	36%
Corporate And Community Services								
Corporate Services								
Corporate Services Management	(362,762)	-	5,420	-		(357,342)	(153,156)	43%
Administration Services	(789,102)	-	-	-		(789,102)	(339,772)	43%
Finance	(1,421,749)	-	-	34,226		(1,387,523)	(672,970)	49%
Communications And IT	(1,115,093)	-	-	-		(1,115,093)	(416,307)	37%
Supply Services	(229,954)	-	-	28,351		(201,603)	(36,888)	18%
Total Corporate Services	(3,918,660)	-	5,420	62,577	-	(3,850,663)	(1,619,093)	42%
Corporate And Comm Other								
Bushfire And Emergency Services	(1,367,628)	(123,975)	-	-		(1,491,603)	(554,528)	37%
Total Corporate And Comm Other	(1,367,628)	(123,975)	-	-	-	(1,491,603)	(554,528)	37%
Children's And Community Services								
Childrens And Community Services Management	(130,125)	-	-	-		(130,125)	(57,064)	44%
Connect 5	(232,922)	-	-	-		(232,922)	(105,502)	45%
Youth Development	(173,603)	(30,693)	-	-		(204,296)	(80,446)	39%
OOSH	(106,152)	-	-	-		(106,152)	(45,126)	43%
Libraries	(747,300)	-	-	-		(747,300)	(335,866)	45%
Community Development	(172,780)	-	-	-		(172,780)	(65,362)	38%
Community Transport	(401,911)	-	-	-		(401,911)	(146,864)	37%
Aged Care Services	(155,042)	-	-	(53,788)		(208,830)	(169,077)	81%
Meals On Wheels	(304,723)	-	-	-		(304,723)	(151,951)	50%
Respite	(57,825)	-	-	-		(57,825)	(37,315)	65%
Home Maintenance	(155,769)	-	-	-		(155,769)	(81,565)	52%
Social Support	(116,265)	-	-	-		(116,265)	(50,818)	44%
Yuluwirri Kids	(2,028,442)	-	-	-		(2,028,442)	(723,465)	36%
Total Children's And Community Services	(4,782,859)	(30,693)	-	(53,788)	-	(4,867,340)	(2,050,422)	42%
Total Corporate And Comm Services	(10,069,147)	(154,668)	5,420	8,789	-	(10,209,606)	(4,224,043)	41%
Total General Fund	(43,797,555)	(436,928)	(1,063,434)	(1,815,220)	-	(47,113,137)	(21,765,568)	46%
Warrumbungle Water	(2,590,717)	(132,127)	132,127	(186,442)		(2,777,159)	(1,439,815)	52%
Warrumbungle Sewer	(1,410,726)	-	-	(15,000)		(1,425,726)	(627,960)	44%
Warrumbungle Waste	(2,448,876)	-	-	-		(2,448,876)	(1,312,084)	54%
Warrumbungle Quarry	-	-	-	-		-	(195)	-
Warrumbungle TRRRC	-	-	-	-		-	-	-
Total Warrumbungle Shire Council	(50,247,874)	(569,055)	(931,307)	(2,016,662)	-	(53,764,898)	(25,145,622)	47%
Less FFF Adjustments	-	-	-	-		-	-	-
Total	(50,247,874)	(569,055)	(931,307)	(2,016,662)	-	(53,764,898)	(25,145,622)	47%

* Internal Revenue and Costs are included in each Department figures.

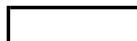
Summary of 2023-2024 Draft Budget

Description	QBRS 2 SUMMARY OF MOVEMENTS						
	Cost of Council Activities				Funding of Activities		
	Revenue	Recurrent Expenditure	Capital Expenditure	Net Profit/ (Cost) to Council	Loan Payments	RA Movement	Surplus / (Deficit)
General Revenue							
Rates Revenue	9,061,521	-	-	9,061,521	-	-	9,061,521
Interest Revenue	870,000	-	-	870,000	-	-	870,000
General Grants	8,184,887	-	-	8,184,887	-	-	8,184,887
Total General Revenue	18,116,408	-	-	18,116,408	-	-	18,116,408
Executive							
General Revenue							
Management And Leadership	103,987	(658,145)	-	(554,158)	-	-	(554,158)
Governance	583,253	(2,027,763)	-	(1,444,510)	-	-	(1,444,510)
HR Management	80,311	(496,824)	-	(416,513)	-	-	(416,513)
Payroll Services	-	(124,268)	-	(124,268)	-	-	(124,268)
WH&S And Risk Management	812,450	(329,866)	-	482,584	-	-	482,584
Learning And Development Services	19,748	(431,987)	-	(412,239)	-	-	(412,239)
Total Executive	1,599,749	(4,068,853)	-	(2,469,104)	-	-	(2,469,104)
Technical Services							
Technical Services Management							
Technical Services Management	-	(511,923)	-	(511,923)	-	-	(511,923)
Total Technical Services Management	-	(511,923)	-	(511,923)	-	-	(511,923)
Design Services							
Design Services Management	-	(131,960)	-	(131,960)	-	-	(131,960)
Emergency Services Management	-	(58,249)	-	(58,249)	-	-	(58,249)
Survey Investigation And Design	-	(198,640)	23,500	(175,140)	-	-	(175,140)
Asset Management	-	(369,570)	-	(369,570)	-	-	(369,570)
NSW Fire Brigade	-	(58,300)	-	(58,300)	-	-	(58,300)
Road Safety Officer	-	(20,000)	-	(20,000)	-	-	(20,000)
Total Design Services	-	(836,719)	23,500	(813,219)	-	-	(813,219)
Road Operations							
Road Operations Management	-	(567,380)	-	(567,380)	-	-	(567,380)
Regional Roads M&R	15,798,572	(3,684,623)	1,578,099	13,692,048	(97,081)	13,594,967	-
Local Roads M&R	14,624,631	(13,349,880)	5,507,164	6,781,915	(173,546)	-	6,608,370
Aerodromes	-	(144,627)	35,000	(109,627)	-	-	(109,627)
RMCC And Other Road Contracts	2,738,220	(3,044,204)	-	(305,984)	-	-	(305,984)
Private Works	200,000	(65,460)	-	134,540	-	-	134,540
Total Road Operations	33,361,423	(20,856,174)	7,120,263	19,625,512	(270,627)	13,594,967	5,759,919
Fleet Services							
Fleet Services Management	53,403	(310,489)	-	(257,086)	-	(257,086)	-
Plant And Equipment	5,240,471	(2,391,769)	2,790,000	5,638,702	-	5,638,702	-
Depots	-	(200,676)	60,000	(140,676)	-	(140,676)	-
Workshops	-	(52,691)	20,000	(32,691)	-	(32,691)	-
Total Fleet Services	5,293,874	(2,955,625)	2,870,000	5,208,249	-	5,208,249	-
Urban Services							
Urban Services Management	4,096	(207,378)	-	(203,282)	-	-	(203,282)
Horticulture	-	(675,663)	66,935	(608,728)	-	-	(608,728)
Street Cleaning	-	(310,739)	-	(310,739)	-	-	(310,739)
Public Amenities	-	(255,328)	2,088,818	1,833,490	-	-	1,833,490
Ovals	1,415,889	(494,397)	638,928	1,560,420	-	-	1,560,420
Town Streets	19,500	(702,375)	509,139	(173,736)	-	-	(173,736)
Public Swimming Pools	432,459	(721,245)	1,584,286	1,295,500	-	-	1,295,500
Total Urban Services	1,871,944	(3,367,125)	4,888,106	3,392,925	-	-	3,392,925
Property							
Property And Risk	531,736	(1,237,545)	152,500	(553,309)	(13,553)	-	(566,862)
Cemetery Services	105,000	(167,877)	42,147	(20,730)	-	-	(20,730)
Medical Facilities	50,000	(50,429)	-	(429)	-	-	(429)
Public Halls	41,320	(253,158)	275,500	63,662	-	-	63,662
Total Property	728,056	(1,709,009)	470,147	(510,806)	(13,553)	-	(524,359)
Total Tech Services (Excluding Water/Sewer)	41,255,297	(30,236,575)	15,372,016	26,390,738	(284,180)	18,803,216	7,303,342

Description	Revenue	Recurrent Expenditure	Capital Expenditure	Net Profit/ (Cost) to Council	Loan Payments	RA Movement	Surplus / (Deficit)
Development Services							
Development Services Management							
Development Services Management	380,400	(699,326)	-	(318,926)	-	-	(318,926)
Building Control	65,464	(201,872)	-	(136,408)	-	-	(136,408)
Environmental Health Services	10,661	(93,801)	-	(83,140)	-	-	(83,140)
Town Planning	394,874	(356,794)	90,000	128,080	-	-	128,080
Total Development Services Management	851,399	(1,351,793)	90,000	(410,394)	-	-	(410,394)
Regulatory Services							
Compliance Services	32,483	(248,463)	2,500	(213,480)	-	-	(213,480)
Noxious Weeds	-	(127,200)	-	(127,200)	-	-	(127,200)
Total Regulatory Services	32,483	(375,663)	2,500	(340,680)	-	-	(340,680)
Development And Tourism							
Tourism And Development Services	71,191	(751,770)	180,000	(500,579)	-	-	(500,579)
Tourism And Economic Promotion	2,500	(118,877)	30,000	(86,377)	-	-	(86,377)
Total Development And Tourism	73,691	(870,647)	210,000	(586,956)	-	-	(586,956)
Total Development Services	957,573	(2,598,103)	302,500	(1,338,030)	-	-	(1,338,030)
Corporate And Community Services							
Corporate Services							
Corporate Services Management	57,679	(357,342)	-	(299,663)	-	-	(299,663)
Administration Services	327,615	(789,102)	-	(461,487)	-	-	(461,487)
Finance	724,323	(1,387,523)	-	(663,200)	-	-	(663,200)
Communications And IT	790,468	(1,115,093)	45,585	(279,040)	-	-	(279,040)
Supply Services	3,000	(201,603)	-	(198,603)	-	-	(198,603)
Total Corporate Services	1,903,085	(3,850,663)	45,585	(1,901,993)	-	-	(1,901,993)
Corporate and Comm Services Other							
Bushfire And Emergency Services	1,900,849	(1,491,603)	-	409,246	-	-	409,246
Total Corporate And Comm Services	1,900,849	(1,491,603)	-	409,246	-	-	409,246
Children's And Community Services							
Childrens And Community Services Management	-	(130,125)	-	(130,125)	-	-	(130,125)
Connect 5	188,748	(232,922)	-	(44,174)	-	(44,174)	-
Youth Development	306,884	(204,296)	-	102,588	-	102,588	-
OOSH	23,822	(106,152)	-	(82,330)	-	(82,330)	-
Libraries	90,416	(747,300)	-	(656,884)	-	-	(656,884)
Community Development	-	(172,780)	-	(172,780)	-	-	(172,780)
Community Transport	414,279	(401,911)	-	12,368	-	12,368	-
Aged Care Services	262,164	(208,830)	-	53,334	-	53,334	-
Meals On Wheels	289,619	(304,723)	-	(15,104)	-	(15,104)	-
Respite	98,281	(57,825)	-	40,456	-	40,456	-
Home Maintenance	183,279	(155,769)	6,000	33,510	-	33,510	-
Social Support	276,482	(116,265)	-	160,217	-	160,217	-
Yuluwirri Kids	2,001,077	(2,028,442)	-	(27,365)	-	(27,365)	-
Total Children's And Community Services	4,135,051	(4,867,340)	6,000	(726,289)	-	233,500	(959,789)
Total Corporate And Comm Services	7,938,985	(10,209,606)	51,585	(2,219,036)	-	233,500	(2,452,536)
Total General Fund	69,868,012	(97,133,197)	15,726,101	38,480,976	(284,180)	19,036,716	19,160,080
Warrumbungle Water	5,874,428	(2,777,159)	2,881,010	5,978,279	(54,907)	5,923,372	-
Warrumbungle Sewer	3,559,865	(1,425,726)	2,957,049	5,091,188	-	5,091,188	-
Warrumbungle Waste	2,853,695	(2,448,876)	22,700	427,519	-	427,519	-
Warrumbungle Quarry	-	-	-	-	-	-	-
Warrumbungle TRRRC	-	-	-	-	-	-	-
Total Warrumbungle Shire Council	82,156,000	(53,764,898)	21,586,860	49,977,962	(339,087)	30,478,795	19,160,080
FFF Adjustments	-	-	-	-	-	-	-
Total Warrumbungle Shire Council	82,156,000	(53,764,898)	21,586,860	49,977,962	(339,087)	30,478,795	19,160,080

* Includes Internal transactions but not non-cash

Part 6: Capital Expenditure - Function View



Description	Original Budget	Revotes/Carryovers	Supp Votes Q1	Supp Votes Q2	Revised Budget	Actuals YTD	% Rec to date
General Revenue							
Rates Revenue	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-
General Grants	-	-	-	-	-	-	-
Total General Revenue	-	-	-	-	-	-	-
Executive							
General Manager	-	-	-	-	-	-	-
Management And Leadership	-	-	-	-	-	-	-
Governance	-	-	-	-	-	-	-
HR Management	-	-	-	-	-	-	-
Payroll Services	-	-	-	-	-	-	-
WH&S And Risk Management	-	-	-	-	-	-	-
Cobborra	-	-	-	-	-	3,286	-
Learning And Development Services	-	-	-	-	-	-	-
Total Executive	-	-	-	-	-	3,286	-
Technical Services							
Technical Services Management	-	-	-	-	-	-	-
Total Technical Services Management	-	-	-	-	-	-	-
Design Services							
Design Services Management	-	-	-	-	-	-	-
Emergency Services Management	-	-	-	-	-	-	-
Survey Investigation And Design	23,500	-	-	-	23,500	6,989	30%
Asset Management	-	-	-	-	-	-	-
NSW Fire Brigade	-	-	-	-	-	-	-
Road Safety Officer	-	-	-	-	-	-	-
Total Design Services	23,500	-	-	-	23,500	6,989	30%
Road Operations							
Road Operations Management	-	-	-	-	-	-	-
Regional Roads M&R	2,119,000	234,099	(612,442)	(162,558)	1,578,099	38,628	2%
Local Roads M&R	5,392,517	2,490,329	224,318	(2,600,000)	5,507,164	745,978	14%
Aerodromes	35,000	-	-	-	35,000	-	0%
RMCC And Other Road Contracts	-	-	-	-	-	-	-
Private Works	-	-	-	-	-	-	-
Total Road Operations	7,546,517	2,724,428	(388,124)	(2,762,558)	7,120,263	784,606	11%
Fleet Services							
Fleet Services Management	-	-	-	-	-	-	-
Plant And Equipment	2,790,000	-	-	-	2,790,000	164,751	6%
Depots	110,000	-	-	(50,000)	60,000	4,620	8%
Workshops	20,000	-	-	-	20,000	-	0%
Total Fleet Services	2,920,000	-	-	(50,000)	2,870,000	169,370	6%
Urban Services							
Urban Services Management	-	-	-	-	-	-	-
Horticulture	30,000	36,935	-	-	66,935	3,891	6%
Street Cleaning	-	-	-	-	-	-	-
Public Amenities	994,595	1,114,223	-	(20,000)	2,088,818	35,006	-
Ovals	92,804	426,124	-	120,000	638,928	1,257	0%
Town Streets	423,700	132,570	19,500	(66,631)	509,139	50,027	10%
Public Swimming Pools	541,341	1,073,446	-	(30,501)	1,584,286	152,737	10%
Total Urban Services	2,082,440	2,783,298	19,500	2,868	4,888,106	242,918	5%
Property And Risk							
Property And Risk	312,500	155,528	-	(315,528)	152,500	31,212	20%
Cemetery Services	15,000	27,147	-	-	42,147	-	0%
Medical Facilities	-	-	-	-	-	-	-
Public Halls	164,800	79,000	-	31,700	275,500	-	0%
Total Property And Risk	492,300	261,675	-	(283,828)	470,147	31,212	7%
Total Tech Services (Excluding Water/Sewer)	13,064,757	5,769,401	(368,624)	(3,093,518)	15,372,016	1,235,096	8%

Description	Original Budget	Revotes/Carryovers	Supp Votes Q1	Supp Votes Q2	Revised Budget	Actuals YTD	% Rec to date
Development Services							-
Development Services Management							
Development Services Management	-	-	-	-	-	-	-
Building Control	-	-	-	-	-	-	-
Environmental Health Services	-	-	-	-	-	-	-
Town Planning	90,000	-	-	-	90,000	-	0%
Total Dev Services Management	90,000	-	-	-	90,000	-	0%
Regulatory Services							
Compliance Services	-	-	-	2,500	2,500	-	-
Noxious Weeds	-	-	-	-	-	-	-
Total Regulatory Services	-	-	-	2,500	2,500	-	0%
Development And Tourism							
Tourism And Development Services	10,000	170,000	-	-	180,000	-	0%
Tourism And Economic Promotion	30,000	-	-	-	30,000	-	-
Total Development And Tourism	40,000	170,000	-	-	210,000	-	0%
Total Development Services	130,000	170,000	-	2,500	302,500	-	0%
Corporate And Community Services							-
Corporate Services							
Corporate Services Management	-	-	-	-	-	-	-
Administration Services	-	-	-	-	-	-	-
Finance	-	-	-	-	-	-	-
Communications And IT	65,000	34,717	(28,973)	(25,159)	45,585	8,220	18%
Supply Services	-	-	-	-	-	-	-
Total Corporate Services	65,000	34,717	(28,973)	(25,159)	45,585	8,220	18%
Bushfire And Emergency Services	-	-	-	-	-	-	-
Total Bushfire & Emergency Services	-	-	-	-	-	-	-
Children's And Community Services							
Childrens And Community Services Management	-	-	-	-	-	-	-
Connect 5	-	-	-	-	-	-	-
Youth Development	-	-	-	-	-	-	-
OOSH	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-
Community Development	-	-	-	-	-	-	-
Community Transport	-	-	-	-	-	-	-
Aged Care Services	-	-	-	-	-	-	-
Meals On Wheels	-	-	-	-	-	-	-
Respite	-	-	-	-	-	-	-
Home Maintenance	6,000	-	-	-	6,000	-	-
Social Support	-	-	-	-	-	-	-
Yuluwirri Kids	-	-	-	-	-	-	-
Total Children's & Community Services	6,000	-	-	-	6,000	-	0%
Total Corporate And Comm Services	71,000	34,717	(28,973)	(25,159)	51,585	8,220	16%
Total General Fund	13,265,757	5,974,118	(397,597)	(3,116,177)	15,726,101	1,246,602	8%
Warrumbungle Water	3,793,000	796,724	(116,236)	(1,592,478)	2,881,010	245,929	9%
Warrumbungle Sewer	5,400,000	490,049	(1,073,000)	(1,860,000)	2,957,049	125,736	4%
Warrumbungle Waste	20,000	-	2,700	-	22,700	2,700	12%
Total Warrumbungle Shire Council	22,478,757	7,260,891	(1,584,133)	(6,568,655)	21,586,860	1,620,966	8%

W/O	Capital Project Description	Classification	Funding	% Funded	Renewal vs Expansion vs Plant	23/24 Original Budget	Revote	Carryover (grant funded)	Approved Budget	Supvote 1	Supvote 2	Revised Budget	Cumulative Actual	Remaining Budget	Spent %	
	1983 CTF - Rectification Three Rivers Retirement Village	Cobborra	General		R				-			-	3,286	-	3,286	0%
	Cobborra Transition Fund	Cobborra Total							-			-	3,286	-	3,286	-
	921 Replacement PCs	Communications And IT	General		R	20,000			20,000		(20,000)	-	-	-	-	0%
	2757 Printer Leases	Communications And IT	General		E				-			-	8,220	-	8,220	0%
	1296 MiTel Phone system replacement	Communications And IT	Long Haul Link	100.00%	R			5,744	5,744		(5,159)	585	-	585	0%	
	915 Video Conferencing System	Communications And IT	General		E		28,973		28,973	(28,973)		-	-	-	0%	
	3132 Website Upgrade	Communications And IT	General		R	45,000			45,000			45,000	-	45,000	0%	
	Corporate Services IT Total	Corporate Services				65,000	28,973	5,744	99,717	(28,973)	(25,159)	45,585	8,220	37,365	18%	
	3133 Mower & Garden Equipment	Home Maintenance	General		R	6,000			6,000			6,000	-	6,000	0%	
	Corporate Services Home Maintenance Total	Home Maintenance				6,000	-	-	6,000	-	-	6,000	-	6,000	0%	
	Corporate Services Home Maintenance Total	Corporate Services Total				71,000	28,973	5,744	105,717	(28,973)	(25,159)	51,585	11,506	40,079	0	
	2301 VIC Capital allowance	Tourism And Development	General		R	10,000			10,000			10,000	-	10,000	0%	
New	New Pound Cages	Compliance Services	General		E				-		2,500	2,500	-	2,500	0%	
	3134 EDT Strategy Review	Tourism And Economic Pro	General		E	30,000			30,000			30,000	-	30,000	0%	
	2835 Town Signage Coonabarabran	Tourism And Development	General		E		28,333		28,333			28,333	-	28,333	0%	
	2925 Town Signage Coolah	Tourism And Development	General		E		28,333		28,333			28,333	-	28,333	0%	
	2926 Town Signage Mendooran	Tourism And Development	General		E		28,333		28,333			28,333	-	28,333	0%	
	2927 Town Signage Dunedoo	Tourism And Development	General		E		28,333		28,333			28,333	-	28,333	0%	
	2928 Town Signage Baradine	Tourism And Development	General		E		28,334		28,334			28,334	-	28,334	0%	
	2929 Town Signage Binnaway	Tourism And Development	General		E		28,334		28,334			28,334	-	28,334	0%	
	Tourism and Development Services Total	Tourism and Development Services Total				40,000	170,000	-	210,000	-	2,500	212,500	-	212,500	0%	
	3135 Coolah Basin Flood Study	Town Planning	Grant	66.00%	E	90,000			90,000			90,000	-	90,000	0%	
	Town Planning Total	Town Planning Total				90,000	-	-	90,000	-	-	90,000	-	90,000	0%	
	2129 Waste Capital Allowance	Warrumbungle Waste	General		R	20,000			20,000			20,000	-	20,000	0%	
	2304 Waste Master Plan	Warrumbungle Waste	Domestic waste management						-	2,700		2,700	2,700	-	-	100%
	Warrumbungle Waste Total	Warrumbungle Waste				20,000	-	-	20,000	2,700	-	22,700	2,700	20,000	12%	
	Development Services Total	Development Services Total				150,000	170,000	-	320,000	2,700	2,500	325,200	2,700	322,500	1%	
	2694 Coonabarabran Administration Building - Fire Safety Compliance	Property And Risk	General		E	50,000	20,000		70,000			70,000	6,900	63,100	10%	
	3124 Depots Capital Works and Renewal Program	Property And Risk	General		E	130,000			130,000		(130,000)	-	20,000	20,000	0%	
	3136 Coolah Tennis Club Fencing	Property And Risk	General		R	45,000			45,000			45,000	-	45,000	0%	
	3137 17a Cole Street - Bathroom Refurb	Property And Risk	General		R	15,000			15,000			15,000	4,312	10,688	29%	
	3138 Coolah Office Auto Door	Property And Risk	General		E	15,000			15,000			15,000	-	15,000	0%	
	2711 Coonabarabran Emergency Operations Centre Upgrade	Property And Risk	Grant	75.00%	E			135,528	135,528		(135,528)	-	-	-	0%	
	3139 Public Amenities Hand Rails cubicles	Property And Risk	General		E	7,500			7,500			7,500	-	7,500	0%	
	3140 Council Properties Capital Works and Renewal Program	Property And Risk	General		R	50,000			50,000		(50,000)	-	-	-	0%	
	Council Offices & Other Property Total	Council Offices &				312,500	20,000	135,528	468,028	-	(315,528)	152,500	31,212	121,288	20%	
	3141 Purlewaugh Hall - Kitchen Refurb	Public Halls	General		R	1,500			1,500		(1,500)	-	-	-	0%	
New	New Bench Seat - adjacent to Baradine Memorial Hall	Public Halls	General		E				-		1,500	1,500	-	1,500	0%	
	2892 Coolah disabled public toilet at rear of community building	Public Halls	General		E		79,000		79,000			79,000	-	79,000	0%	
New	Coolah disabled public toilet at rear of community building	Public Halls	LSC	100.00%	E				-	70,000		70,000	-	70,000	0%	
	2837 Public Hall Capital allowance	Public Halls	General		E	75,000			75,000			75,000	-	75,000	0%	
	3142 Baradine Hall painting	Public Halls	General		R	38,300			38,300		(38,300)	-	-	-	0%	
	3143 Pandora Gallery & Library - Carpet Replacement	Public Halls	General		R	50,000			50,000			50,000	-	50,000	0%	
	Public Halls Total	Public Halls Total				164,800	79,000	-	243,800	-	31,700	275,500	-	275,500	0%	
	3144 Native Grove Cemetery Arboriculture works	Cemetery Services	General		E	15,000			15,000			15,000	-	15,000	0%	
	2838 Coonabarabran Native Grove Cemetery Road Renewal	Cemetery Services	General		R		27,147		27,147			27,147	-	27,147	0%	
	Total Cemetery Services	Total Cemetery				15,000	27,147	-	42,147	-	-	42,147	-	42,147	0%	
	Property Total	Property Total				492,300	126,147	135,528	753,975	-	(283,828)	470,147	31,212	438,935	7%	
	605 Design Projects Survey Equip-upgrades	Survey Investigation And Di	General		R	16,000			16,000		(5,332)	3,349	14,017	-	14,017	0%
	2654 Survey Equipment Renewals	Survey Investigation And Di	General		P				-	3,349	(3,349)	-	3,349	-	3,349	0%
	2656 Intramaps & Arc GIS Software	Survey Investigation And Di	General		S				-	900		900	900	-	-	100%
	2846 Survey Drone	Survey Investigation And Di	General		P				-	1,083		1,083	1,083	-	0	100%
	2655 Laptop Computer & Traffic Counter	Survey Investigation And Di	General		P	7,500			7,500			7,500	1,658	5,843	22%	
	Asset Design Services Total	Asset Design Services				23,500	-	-	23,500	-	-	23,500	6,989	16,511	30%	
	609 Minor Plant Purchases	Plant And Equipment	Plant	100.00%	P	25,000			25,000			25,000	870	24,130	3%	
	610 Plant & Equipment Purchases	Plant And Equipment	Plant	100.00%	P	2,720,000			2,720,000			2,720,000	117,384	2,602,616	4%	
3145/2840	Plant & Equipment Purchases new ute for sewer and water	Plant And Equipment	Plant		P	45,000			45,000			45,000	46,497	-	1,497	103%
	2659 Workshop equip renewal	Workshops	General		R	20,000			20,000			20,000	-	20,000	0%	
	2759 Oil Water Separator Coolah Depot fuel bowsers	Depots	General		E	30,000			30,000			30,000	-	30,000	0%	
	2308 Depot improvements - WH&S	Depots	General		E	30,000			30,000			30,000	4,620	25,380	15%	
	2839 Baradine Depot - Office Expansion and lunch room	Depots	General		E	50,000			50,000		(50,000)	-	-	-	0%	
	Fleet Services Total	Fleet Services Total				2,920,000	-	-	2,920,000	-	(50,000)	2,870,000	169,370	2,700,630	6%	
	546 Baradine Streets Reseals	Town Streets	General		R	13,000			13,000			13,000	-	13,000	0%	
	547 Binnaway Streets Reseals	Town Streets	General		R	18,000			18,000			18,000	-	18,000	0%	
	548 Coolah Streets Reseals	Town Streets	General		R	20,000			20,000			20,000	-	20,000	0%	

W/O	Capital Project Description	Classification	Funding	% Funded	Renewal vs Expansion vs Plant	23/24 Original Budget	Revote	Carryover (grant funded)	Approved Budget	Supvote 1	Supvote 2	Revised Budget	Cumulative Actual	Remaining Budget	Spent %
	549 Coonabarabran Streets Reseals	Town Streets	General		R	25,000			25,000			25,000	-	25,000	0%
	2430 Piambra Road Pavement Rehab	Local Roads M&R	LRCI3	100.00%	R			516,000	516,000			516,000	-	516,000	0%
new	Piambra Road Reconstruction	Local Roads M&R	LRCI4	100.00%	R				-	224,318		224,318	-	224,318	0%
	2855 Replacement of Concrete Causeways (LRCI 3) 4	Local Roads M&R	LRCI3	100.00%	R			92,789	92,789			92,789	-	92,789	0%
	2857 Replacement of Concrete Causeways (LRCI 3) 6	Local Roads M&R	LRCI3	100.00%	R			92,789	92,789			92,789	-	92,789	0%
	2591 Warkton Bridge	Local Roads M&R	FLB & General	100.00%	E			92,000	92,000			92,000	320	91,680	0%
	3037 Black Gully Bridge	Local Roads M&R	FLB	100.00%	E			362,649	362,649			362,649	-	362,649	0%
	2600 Rotherwood Road Causeway (LRCI RD2 Funding)	Local Roads M&R	LRCI RD2	100.00%	E			24,161	24,161	(3,875)		20,286	-	20,286	0%
	2603 Avonside Road Causeway (LRCI RD2 Funding)	Local Roads M&R	LRCI RD2	100.00%	E			3,875	3,875	3,875		7,750	-	7,750	0%
	2851 Replacement of Concrete Causeways (LRCI 3) 1	Local Roads M&R	LRCI3	100.00%	R			92,038	92,038	(69,812)		22,226	-	22,226	0%
	3186 Roper's Road Causeway Replacement - 1.5km easy from Binnai	Local Roads M&R	LRCI & RD 3	100.00%	R			-	-			-	256	- 256	0%
	3187 Ropers Road Causeway Replacement - 120m east of Mancers L	Local Roads M&R	LRCI3	100.00%	R			-	-	37,721		37,721	37,721	- 0	100%
	3188 Ropers Road Causeway Replacement - 4.6km east from Binnaw	Local Roads M&R	LRCI3	100.00%	R			-	-	32,091		32,091	32,091	- 0	100%
	2785 Tooraweenah Road - Initial Seal - funded by Fixing Local Roads	Local Roads M&R	FLR 3	100.00%	E			-	-			-	206,248	- 206,248	0%
	2853 Replacement of Concrete Causeways (LRCI 3) 2	Local Roads M&R	LRCI3	100.00%	R			92,038	92,038			92,038	-	92,038	0%
	2854 Replacement of Concrete Causeways (LRCI 3) 3	Local Roads M&R	LRCI3	100.00%	R			92,048	92,048			92,048	1,045	91,003	1%
	3076 Fixed Road Closure Barriers	Local Roads M&R	Flood Emergency	100.00%	R			100,000	100,000		(100,000)	-	-	-	0%
	3077 Neible Siding Box Culvert	Local Roads M&R	Flood Emergency	100.00%	E			500,000	500,000		(500,000)	-	-	-	0%
	550 Dunedoo Streets Reseals	Town Streets	General		R	20,000			20,000			20,000	-	20,000	0%
	551 Mendooran Streets Reseals	Town Streets	General		R	15,000			15,000			15,000	-	15,000	0%
	1365 Reseal program - Rural Road Reseals	Local Roads M&R	R2R	100.00%	R	450,000			450,000			450,000	-	450,000	0%
	Total Local Roads - Reseals	Total Reseals				561,000		- 2,060,387	2,621,387	224,318	(600,000)	2,245,705	277,680	1,968,025	12%
	2849 Pavement Rehabilitation - Rural Road Pavements	Local Roads M&R	R2R	100.00%	R	450,000			450,000			450,000	-	450,000	0%
	2893 Gravel Resheeting Program - Rural Roads Gravel Resheeting	Local Roads M&R	R2R	100.00%	R	750,000			750,000			750,000	-	750,000	0%
	3050 State Forest Road, Coolah - Sealing Project Stage One - Fixing U	Local Roads M&R	FLR	84.50%	E	1,992,517		429,942	2,422,459		(2,000,000)	422,459	1,510	420,949	0%
	2901 Black Gully Bridge Replacement	Local Roads M&R	FCB	97.16%	E	650,000			650,000			650,000	466,788	183,212	72%
	3146 Local-Pavement Rehab - Turee Vale Road - Capital Grant Funde	Local Roads M&R	R2R	100.00%	R	250,000			250,000			250,000	-	250,000	0%
	3147 Rural Road Causeway Upgrade Program	Local Roads M&R	R2R	100.00%	E	500,000			500,000			500,000	-	500,000	0%
	3148 Urban Road Rehabilitation Program	Local Roads M&R	R2R	100.00%	R	350,000			350,000			350,000	-	350,000	0%
	Local Roads Total	Local Roads Total				4,942,517		- 429,942	5,372,459		(2,000,000)	3,372,459	468,298	2,904,161	14%
	1364 Regional Roads Reseals	Regional Roads M&R	R2R	100.00%	R	650,000			650,000			650,000	-	650,000	0%
	2316 Shoulder widening MR396 (Warrumbungles Way) - Pavement f	Regional Roads M&R	Block and REPAIR	100.00%	E	500,000			500,000			500,000	-	500,000	0%
	2962 Black Stump Way Culvert Remediation	Regional Roads M&R	Block Grant	100.00%	R			100,000	100,000			100,000	- 222,606	322,606	-223%
	3039 MR55 Black Stump Way Rehab (Repair Program)	Regional Roads M&R	Repair		R			134,099	134,099			134,099	17,825	116,274	13%
	2710 Regional Road reseals - (Block Grant)	Regional Roads M&R	Block Grant		R			-	-			-	23,699	- 23,699	0%
new	Baradine Road Causeway	Regional Roads M&R	LRCI4	100.00%	R				-	356,558	(331,558)	25,000	-	25,000	0%
	2795 Purlough Road Widening - ROSI funding	Regional Roads M&R	ROSI Funding		E			-	-			-	52,958	- 52,958	0%
	3113 Black Stump Way near Coolah Racecourse Rehabilitation (fund)	Regional Roads M&R			R			-	-			-	166,562	- 166,562	0%
	3115 MR55 Black Stump Way Upgrade (stage 2 between Gundare &	Regional Roads M&R			E			-	-			-	190	- 190	0%
	2674 Shoulder widening MR618 (Vinegaroy Rd) - Pavement Rehabil	Regional Roads M&R	Block and REPAIR	100.00%	E	169,000			169,000	(169,000)	169,000	169,000	-	169,000	0%
	3168 Regional Road REPAIR PROGRAM - MR396 Warrumbungle Way	Regional Roads M&R	Block and REPAIR	100.00%	R	800,000			800,000	(800,000)		-	-	-	0%
	Regional Roads Total	Regional Roads Total				2,119,000		- 234,099	2,353,099	(612,442)	(162,558)	1,578,099	38,628	1,539,471	2%
	3150 Coonabarabran Aerodrome - capital works	Aerodromes	General		E	35,000			35,000		(35,000)	-	-	-	0%
	3290 Coonabarabran Aerodrome - line marking	Aerodromes	General		E				-		35,000	35,000	-	35,000	0%
	Aerodrome Total	Aerodrome Total				35,000		-	35,000	-	-	35,000	-	35,000	0%
	Road Operations Total	Road Operations Total				7,657,517		- 2,724,428	10,381,945	(388,124)	(2,762,558)	7,231,263	784,606	6,446,657	11%
	3151 Coonabarabran CBD toilets - renewal of fittings	Public Amenities	General		R	50,000			50,000			50,000	-	50,000	0%
	2250 Coonabarabran Stop and Play	Horticulture	General		E				-			-	115	- 115	0%
	2819 Castlereagh River Rehabilitation Project - Footpath Constructi	Horticulture	Healthy Rivers	100.00%	E				-			-	582	- 582	0%
	3114 Stop and Play Additional Shade Sail (Funded by LRCI phase 3)	Horticulture	General		E				-			-	4,358	- 4,358	0%
	2697 Garden beds renewal - Coonabarabran	Horticulture	General		R	10,000			10,000			10,000	-	10,000	0%
	2698 Playground equipment - renewal	Horticulture	General		E	20,000	36,935		56,935			56,935	-	56,935	0%
	Horticulture/Reserves Total	Horticulture Total				80,000	36,935	-	116,935	-	-	116,935	3,891	113,044	3%
	2973 Mendooran Oval - Amenity Upgrade and Expansion Stage 1	Public Amenities	R4R9	100.00%	E	599,879		476,137	1,076,016			1,076,016	4,641	1,071,375	0%
	3117 Binnaway Oval - Changeroom upgrade, storage Improvements	Public Amenities			E	20,000			20,000		(20,000)	-	-	-	0%
	2861 2861 - Baradine Oval - Renew Change rooms	Public Amenities	Council's Cont (Grant)		R		35,000		35,000			35,000	-	35,000	0%
	2862 2862 - Ovals Renewals -Capital allowance	Ovals	Council's Cont (SCCF3)		E		20,000		20,000			20,000	-	20,000	0%
	2232 Mendooran Sports Ground Fence	Ovals	SCCF3	100.00%	E			20,989	20,989			20,989	-	20,989	0%
New	Mendooran Tennis Court Fence Upgrade	Ovals	LRCI4	100.00%	R				-		120,000	120,000	-	120,000	0%
	2081 Robertson Oval - Amenities refurbishment (Disabled Access)	Public Amenities			R				-			-	1,597	- 1,597	0%
	2248 Coolah Skate Park - Bowen Oval	Ovals			E				-			-	1,257	- 1,257	0%
	2599 Coonabarabran Oval No 3 - renewal of change rooms	Public Amenities	R4R9	100.00%	R			243,773	243,773			243,773	4,182	239,591	2%
	2863 Binnaway tennis courts renovation and upgrade LRCI funded	Ovals	LRCI3	100.00%	E			255,135	255,135			255,135	-	255,135	0%
	2864 Mendooran tennis courts resurfacing LRCI funded	Ovals	LRCI3	100.00%	E			130,000	130,000			130,000	-	130,000	0%
	2971 Bowen Oval Coolah Amenity Upgrade and Storage	Public Amenities	R4R9	100.00%	E	20,000		359,313	379,313			379,313	2,478	376,835	1%
	3118 Bowen Oval Coolah - Enclose netball shed and install power	Ovals	SCC5	100.00%	E	7,142			7,142			7,142	-	7,142	0%
	3119 Baradine Oval - Kiosk & grandstand improvements, seating and	Ovals	SCC5	100.00%	E	20,000			20,000			20,000	-	20,000	0%
	2972 Coonabarabran Oval No 3 - renewal of change rooms	Public Amenities	R4R9	100.00%	R	304,716			304,716			304,716	25,302	279,414	8%
	3152 Coonabarabran Oval No 3 - Fencing	Ovals	SCC5	100.00%	E	24,899			24,899			24,899	-	24,899	0%
	3120 Coonabarabran Oval No 2 - ground access improvements	Ovals	SCC5	100.00%	E	15,763			15,763			15,763	-	15,763	0%

W/O	Capital Project Description	Classification	Funding	% Funded	Renewal vs Expansion vs Plant	23/24 Original Budget	Revote	Carryover (grant funded)	Approved Budget	Supvote 1	Supvote 2	Revised Budget	Cumulative Actual	Remaining Budget	Spent %
	3153 Binnaway Tennis Club House re-roof	Ovals	General		R	25,000			25,000			25,000	-	25,000	0%
	Ovals Total	Ovals Total				1,037,399	55,000	1,485,347	2,577,746	-	100,000	2,677,746	36,263	2,641,483	1%
	2865 Leak and Joint Repairs- All Pools	Public Swimming Pools	General		R	27,000	10,000		37,000			37,000	-	37,000	0%
	3129 Electrical compliance works at Baradine, Binnaway, Coonabara	Public Swimming Pools	SCCF	100.00%	E	77,571			77,571			77,571	-	77,571	0%
	3078 Coonabarabran Pool - Flood Mitigation	Public Swimming Pools	Flood Emergency		E			100,000	100,000		(100,000)	-	-	-	0%
	3079 Shire Wide Pool Upgrades	Public Swimming Pools	SCCF	100.00%	E				-			-	151,267	151,267	0%
	3035 Upgrades to Baradine, Binnaway, Coolah, Coonabarabran & M	Public Swimming Pools	SCCF5	100.00%	R			753,894	753,894			753,894	-	753,894	0%
	2867 Dunedoo Pool New Amenities Building	Public Swimming Pools	LRCI	100.00%	E				-			-	1,470	1,470	0%
	3130 Continuous dosing systems at Baradine, Binnaway, Coonabarabr	Public Swimming Pools	SCCF	100.00%	R	60,000			60,000			60,000	-	60,000	0%
	3131 Pump and plant upgrades at Coolah, Coonabarabran and Dune	Public Swimming Pools	SCCF	100.00%	R	68,000			68,000			68,000	-	68,000	0%
	3169 All pools - Plant shed safety improvemens	Public Swimming Pools	General		E	25,000			25,000			25,000	-	25,000	0%
	3154 All pools - Pool cleaner upgrade program	Public Swimming Pools	General		R	4,000			4,000			4,000	-	4,000	0%
	2866 Coonabarabran pool - Renew office roof	Public Swimming Pools	General		R		50,000		50,000			50,000	-	50,000	0%
	3155 Binnaway Pool waste water disposal improvements and approx	Public Swimming Pools	General		E	35,000			35,000			35,000	-	35,000	0%
New	Baradine pool - Amenities Maintenance and Repair	Public Swimming Pools	LRCI4	100.00%	R				-		64,829	64,829	-	64,829	0%
New	CCTV Installation at Outdoor Pools	Public Swimming Pools	LRCI4	100.00%	E				-		50,000	50,000	-	50,000	0%
	3156 Coolah Pool - plant room drainage improvements	Public Swimming Pools	General		E	45,330			45,330		(45,330)	-	-	-	0%
	2974 Masterplan, design and constructions plans for the redevelopm	Public Swimming Pools	R4R9	100.00%	E	199,440		159,552	358,992			358,992	-	358,992	0%
	Swimming Pools Total	Swimming Pools Total				541,341	60,000	1,013,446	1,614,787	-	(30,501)	1,584,286	152,737	1,431,549	10%
	959 Rehabilitation of footpath sections	Town Streets	General		R	25,000			25,000			25,000	-	25,000	0%
	3157 Darling Street - Urban Road Reseals	Town Streets	General		R	4,200			4,200			4,200	-	4,200	0%
	3029 Namoi Street - Baradine (706m x 5m south from Walker Street)	Town Streets	General		E				-			-	3,702	3,702	0%
	2869 Lachlan Street - shared pathway LRCI funded	Town Streets	LRCI3	100.00%	E			70,212	70,212			70,212	3,909	66,303	6%
	3158 Barwon Street - Urban Road Reseals	Town Streets	General		R	4,000			4,000			4,000	-	4,000	0%
	Town Streets - Baradine Total	Town Streets - Baradine Total				33,200	-	70,212	103,412	-	-	103,412	7,611	95,801	7%
	577 Footpath rehabilitation - Binnaway	Town Streets	General		R	10,000			10,000	(3,190)		6,810	-	6,810	0%
	2874 Bullinda Street - Footpath	Town Streets	General		E				-	3,190		3,190	3,190	0	100%
	3199 Bus Shelter, Bullinda St Binnaway - (1 Going to Coonabarabran)	Town Streets	CPTIGS	100.00%	E				-	3,250	8,250	11,500	435	11,065	4%
	3200 Bus Shelter, Bullinda Street Binnaway - (1 Going to Coolah)	Town Streets	CPTIGS	100.00%	E				-	3,250	8,250	11,500	435	11,065	4%
	3159 Norman Street/Yeubla Street, pipe drainage system	Town Streets	Stormwater Levy	100.00%	E	40,000			40,000		(40,000)	-	-	-	0%
	3160 Renshaw Street - pipe between Yarran Street & Cisco Street	Town Streets	Stormwater Levy	100.00%	E	50,000			50,000		(50,000)	-	-	-	0%
	Town Streets - Binnaway Total	Town Streets - Binnaway Total				100,000	-	-	100,000	6,500	(73,500)	33,000	4,061	28,939	12%
	2875 Queensborough Street - Urban Road Reseals	Town Streets	General		R	4,000			4,000			4,000	-	4,000	0%
	2812 Streets as shared spaces - Pull up a Stump	Town Streets	SCCF/LRCI	100.00%	E			12,358	12,358			12,358	17,200	4,842	139%
	2878 Hospital St Footpath	Town Streets	General		E				-	11,074		11,074	11,074	0	100%
	2877 Booyamurra Street - Drainage Structures (incl K&G)	Town Streets	RCI		E			50,000	50,000		(50,000)	-	-	-	0%
	3162 K&G rehabilitation	Town Streets	General		R	50,000			50,000	(11,074)	(38,926)	-	-	-	0%
	Town Streets - Coolah Total	Town Streets - Coolah Total				54,000	-	62,358	116,358	-	(88,926)	27,432	28,274	(842)	103%
	1890 Footpath Rehabilitation (general)	Town Streets	General		R	15,000			15,000	(6,244)		8,756	-	8,756	0%
	2680 Charles Street - Urban Road Reseals	Town Streets	General		R	13,400			13,400			13,400	-	13,400	0%
	2687 Bandulla St Footpath	Town Streets	General		E				-	6,244		6,244	6,244	0	100%
	3198 Bus Shelter, Newell Hwy Coonabarabran - (2 shelters side by si	Town Streets	CPTIGS	100.00%	E				-	6,500	16,500	23,000	363	22,637	2%
	3161 North Street - Urban Road Reseals	Town Streets	General		R	15,300			15,300			15,300	-	15,300	0%
New	Shirewide Bus Stop Upgrades (Bicycle & Walthing paths)	Town Streets	LRCI4	100.00%	R				-		77,795	77,795	-	77,795	0%
	2881 K&G rehabilitation	Town Streets	General		R	25,000			25,000			25,000	-	25,000	0%
	Town Streets - Coonabarabran Total	Town Streets - Coonabarabran Total				68,700	-	-	68,700	6,500	94,295	169,495	6,606	162,889	4%
	3163 Whiteley Street - Urban Road Reseals	Town Streets	General		R	26,800			26,800		(26,800)	-	-	-	0%
	2682 Wargundy Street - urban Road Reseals	Town Streets	General		R				-		26,800	26,800	-	26,800	0%
	2883 Yarrow St - Wallaroo to Wargundy K&G	Town Streets	General		E				-			-	313	313	0%
	Town Streets - Dunedoo Total	Town Streets - Dunedoo Total				26,800	-	-	26,800	-	-	26,800	313	26,487	1%
	3164 Urban Road Reseals - Urban Road Reseals	Town Streets	General		R	15,000			15,000			15,000	-	15,000	0%
	2832 Mendooran Bus Depot Shelter	Town Streets	CPTIGS	100.00%	E				-	3,250	8,250	11,500	2,763	8,737	24%
	3201 Bus Shelter, Bandulla St Mendooran - (1 going to Coonabarabr	Town Streets	CPTIGS	100.00%	E				-	3,250	8,250	11,500	399	11,101	3%
	3165 Bandulla Street (NRMA) Footpath Renewal	Town Streets	General		R	15,000			15,000		(15,000)	-	-	-	0%
	Town Streets - Mendooran Total	Town Streets - Mendooran Total				30,000	-	-	30,000	6,500	1,500	38,000	3,162	34,838	8%
	Urban Services Total	Urban Services Total				1,971,440	151,935	2,631,363	4,754,738	19,500	2,868	4,777,106	242,918	4,534,188	5%
	Technical Services Total	Technical Services Total				13,064,757	278,082	5,491,319	18,834,158	(368,624)	(3,093,518)	15,372,016	1,235,096	14,136,920	8%
	2817 Timor Dam - Ram Safety Upgrade	Warrumbungle Water	RA	100.00%	E	400,000			400,000		(200,000)	200,000	28,847	171,153	14%
	2945 Shirewide Fluoride Upgrades	Warrumbungle Water	Grant	100.00%	E			435,952	435,952		(235,952)	200,000	406	199,594	0%
	Warrumbungle Water - Total	Water - Baradine Total				400,000	-	435,952	835,952	-	(435,952)	400,000	29,254	370,746	7%
	1903 Baradine Water Treatment Plant- Renewals	Warrumbungle Water	Grant	75.00%	R	500,000			500,000		(400,000)	100,000	1,920	98,080	2%
	519 Meter Replacements - Baradine	Warrumbungle Water	RA	100.00%	R	25,000			25,000			25,000	1,120	23,880	4%
	524 Mains Rehabilitation - Baradine	Warrumbungle Water	RA	100.00%	R	40,000			40,000			40,000	32,389	7,611	81%
	2984 Baradine Bore Relining	Warrumbungle Water	RA	100.00%	R	530,000			530,000		(334,200)	195,800	5,391	190,409	3%
	Water - Baradine Total	Water - Baradine Total				1,095,000	-	-	1,095,000	-	(734,200)	360,800	40,821	319,979	11%
	523 Meter Replacements - Binnaway	Warrumbungle Water	RA	100.00%	R	10,000			10,000			10,000	2,178	7,822	22%
	2923 Binnaway Water Treatment Plant Upgrade	Warrumbungle Water	Grant	75.00%	E	500,000		22,326	522,326		(22,326)	500,000	5,891	494,109	1%

W/O	Capital Project Description	Classification	Funding	% Funded	Renewal vs Expansion vs Plant	23/24 Original Budget	Revote	Carryover (grant funded)	Approved Budget	Supvote 1	Supvote 2	Revised Budget	Cumulative Actual	Remaining Budget	Spent %
new	Binnaway Raw Water Pump Station Upgrades	Warrumbungle Water	RA	100.00%	E				-	100,000		100,000		100,000	0%
	2372 Water main replacements/extensions - Binnaway	Warrumbungle Water	RA	100.00%	R	40,000			40,000			40,000	219	39,781	1%
	Water - Binnaway Total	Water - Binnaway				550,000		22,326	572,326	100,000	(22,326)	650,000	8,288	641,712	1%
	525 Meter Replacements - Coolah	Warrumbungle Water	RA	100.00%	R	10,000			10,000			10,000	537	9,463	5%
	1355 Mains Replacement and extensions - Coolah	Warrumbungle Water	RA	100.00%	E	50,000	41,736		91,736		(41,736)	50,000	1,380	48,620	3%
	3166 Dedicated Rising Main extension to Wentworth Ave site	Warrumbungle Water	RA	100.00%	E	100,000			100,000		(100,000)	100,000	-	100,000	0%
	3066 Replacement of Martin St reservoir	Warrumbungle Water	RA	100.00%	R	75,000			75,000			75,000	-	75,000	0%
	3074 Rising Main - Coolaburragundy River Crossing	Warrumbungle Water	Flood Emergency	100.00%	R			200,000	200,000		(165,000)	35,000	-	35,000	0%
	3075 Rising Main Saletards Creek Crossing	Warrumbungle Water	Flood Emergency	100.00%	R			63,181	63,181			63,181	2,038	61,143	3%
	2920 Risk 5 Coolah Water Treatment Plant Upgrade - (Grant Funded)	Warrumbungle Water	Grant		E				-	450,000		450,000	1,653	448,347	0%
	2073 Coolah Water Supply Scheme Upgrades Scoping Study	Warrumbungle Water	Grant	75.00%	E	450,000			450,000		(450,000)	-	-	-	0%
	Water - Coolah Total	Water - Coolah Total				685,000	41,736	263,181	989,917	(141,736)	(65,000)	783,181	5,608	777,573	1%
	1877 Coonabarabran Water Main Rehabilitation	Warrumbungle Water	RA	100.00%	R	250,000			250,000		(166,000)	84,000	45,629	38,371	54%
	974 Meter Replacements - Coonabarabran	Warrumbungle Water	RA	100.00%	P	40,000			40,000			40,000	3,865	36,135	10%
	3067 King Street Mains Replacement - Coonabarabran	Warrumbungle Water	RA	100.00%	R				-	84,000		84,000		84,000	0%
	2124 Water Treatment Plant Renewal	Warrumbungle Water	RA	100.00%	R	38,000	33,529		71,529			71,529	31,171	40,358	44%
	2120 Reservoir upgrades - WHS, C18, fencing (shire wide)	Warrumbungle Water	RA	100.00%	E	50,000			50,000			50,000	-	50,000	0%
	Water - Coonabarabran Total	Water -				378,000	33,529	-	411,529	(82,000)	-	329,529	80,664	248,865	24%
	1564 Mains Rehabilitation - Dunedoo	Warrumbungle Water	RA	100.00%	R	40,000			40,000	22,500		62,500	59,054	3,446	94%
	2121 Upgrade Chlorine room - Dunedoo	Warrumbungle Water	RA	100.00%	E				-			-	5,848	5,848	0%
	2117 Meter replacements - Dunedoo	Warrumbungle Water	RA	100.00%	R	20,000			20,000			20,000	2,010	17,990	10%
	3167 Water Security Study Dunedoo	Warrumbungle Water	RA	100.00%	R	75,000			75,000		(35,000)	40,000	-	40,000	0%
	Water - Dunedoo Total	Water - Dunedoo Total				135,000	-	-	135,000	22,500	(35,000)	122,500	66,911	55,589	55%
	1682 Meter replacements - Mendooran	Warrumbungle Water	RA	100.00%	R	10,000			10,000			10,000	1,977	8,023	20%
	2122 Water main replacements - Mendooran	Warrumbungle Water	RA	100.00%	R	40,000			40,000		(15,000)	25,000	10,427	14,573	42%
	2922 Mendooran WQ Water Supply Scheme Upgrades	Warrumbungle Water	Grant	75.00%	E	500,000			500,000		(300,000)	200,000	1,978	198,023	1%
	Water - Mendooran Total	Water - Mendooran				550,000	-	-	550,000	(15,000)	(300,000)	235,000	14,382	220,618	6%
	Warrumbungle Water Total	Warrumbungle Water Total				3,793,000	75,265	721,459	4,589,724	(116,236)	(1,592,478)	2,881,010	245,929	2,635,081	9%
	1041 Mains Relining various sections	Warrumbungle Sewer	RA		R			177,698	177,698			177,698	1,304	176,394	1%
	3070 Stop Valve Replacement Program	Warrumbungle Sewer	RA		R				-	15,000		15,000	7,508	7,492	50%
	Sewer Warrumbungles Total	Sewer -				-	177,698	-	177,698	15,000	-	192,698	8,812	183,886	5%
	3127 STP Upgrades Inland Rail	Warrumbungle Sewer	Subsidiary	100.00%	E	500,000			500,000			500,000	-	500,000	0%
	2889 Vacuum Pot Refurbishment - Baradine	Warrumbungle Sewer	RA		R				-			-	918	918	0%
	2890 Refurbish Inets Works - Baradine	Warrumbungle Sewer	RA		R				-			-	7,273	7,273	0%
	2102 Baradine Sewerage Scheme Upgrade Scoping Study	Warrumbungle Sewer	DPIE	100.00%	E			20,461	20,461			20,461	-	20,461	0%
	Sewer - Baradine Total	Sewer - Baradine Total				500,000	-	20,461	520,461	-	-	520,461	8,191	512,270	2%
	2128 Binnaway - Sewerage (Council contribution only to \$7.6m project)	Warrumbungle Sewer	Grant	75.00%	E	400,000			400,000		(100,000)	300,000	3,998	296,002	1%
	Sewer - Binnaway Total	Sewer - Binnaway				400,000	-	-	400,000	-	(100,000)	300,000	3,998	296,002	1%
	1577 Coolah Sewage Treatment Plant Upgrade	Warrumbungle Sewer	Grant	53.50%	E	350,000			350,000		(250,000)	100,000	19,638	80,362	20%
	3065 Dedicated Rising Main Extension to Martin Street Site	Warrumbungle Sewer	RA		E				-	100,000		100,000	7,781	92,219	8%
	3065 Coolah STP Fence Replacement	Warrumbungle Sewer	Flood Emergency	100.00%	R						90,000	90,000	1,653	88,347	2%
	2103 Sewer Mains Rehab - Coolah	Warrumbungle Sewer	RA		R			167,913	167,913			167,913	3,294	164,619	2%
	Sewer - Coolah Total	Sewer - Coolah Total				350,000	167,913	-	517,913	100,000	(160,000)	457,913	32,366	425,547	7%
	983 Pump stations- renewal	Warrumbungle Sewer	RA	100.00%	R	50,000			50,000	30,000		80,000	32,063	47,937	40%
	543 Mains-Relining various sections (Edwards St to Dalgarno, Robertson St to John St)	Warrumbungle Sewer	RA		R				-	79,872		79,872	29,516	50,356	37%
	3068 Mains Replacements - Coonabarabran - Robertson St	Warrumbungle Sewer	RA		R				-	82,000		82,000	3,723	78,277	5%
	1339 Sewer Mains Rehab - Coonabarabran	Warrumbungle Sewer	RA		R			79,872	79,872		(79,872)	-	-	-	0%
	1571 Coonabarabran Sewage Treatment Plant Upgrade	Warrumbungle Sewer	Grant	50.00%	E	1,750,000			1,750,000		(300,000)	150,000	-	150,000	0%
	Sewer - Coonabarabran Total	Sewer -				1,800,000	79,872	-	1,879,872	(188,000)	(1,300,000)	391,872	65,302	326,570	17%
	1576 Dunedoo Sewage Treatment Plant Upgrade	Warrumbungle Sewer	Grant	46.69%	E	2,300,000			2,300,000		(1,000,000)	1,000,000	7,067	992,933	1%
	2105 Manhole rehab - Dunedoo	Warrumbungle Sewer	RA		R			44,105	44,105			44,105	-	44,105	0%
	3125 Pump Station Rehabilitation	Warrumbungle Sewer	RA	100.00%	R	50,000			50,000			50,000	-	50,000	0%
	Sewer - Dunedoo Total	Sewer - Dunedoo Total				2,350,000	44,105	-	2,394,105	(1,000,000)	(300,000)	1,094,105	7,067	1,087,038	1%

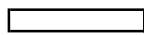
W/O	Capital Project Description	Classification	Funding	% Funded	Renewal vs Expansion vs Plant	23/24 Original Budget	Revote	Carryover (grant funded)	Approved Budget	Supvote 1	Supvote 2	Revised Budget	Cumulative Actual	Remaining Budget	Spent %
Sewer - Mendooran Total															
Warrumbungle Sewer Total		Warrumbungle Sewer Total				5,400,000	469,588	20,461	5,890,049	(1,073,000)	(1,860,000)	2,957,049	125,736	2,831,313	32%
Grand Total:		Grand Total:				22,478,757	1,021,908	6,238,983	29,739,648	(1,584,133)	(6,568,655)	21,586,860	1,620,966	19,965,894	72%

Part 8: Balance Sheet

	Original Budget \$'000	Open Bal Adj. \$'000	Total Changes \$'000	Revised Budget \$'000	YTD Balance \$'000
Assets					
Current Assets					
Cash and Cash Equivalents (incl. Inv.)	30,468	7,923	7,024	45,415	616
Investments (Current)	-			-	45,550
Receivables (Current)	4,290			4,290	11,847
Inventories (Current)	568			568	654
Contract assets	3,632	(328)		3,304	-
Other	1,037	(987)		50	-
Total Current Assets	39,995	6,608	7,024	53,627	58,667
Non-Current Assets					
Investments (Non-Current)			-	-	-
Receivables (Non-Current)			-	-	-
Inventories (Non-Current)	299		-	299	299
Property, Plant & Equipment	591,609	54,134	(892)	644,851	646,258
Investments - Equity Method	501		-	501	519
Right of use assets	91		-	91	137
Intangibles	92		-	92	51
Total Non-Current Assets	592,592	54,134	(892)	645,834	647,264
Total Assets	632,587	60,742	6,133	699,461	705,931
Current Liabilities					
Payables	1,917	555	-	2,472	2,515
Income received in advance	-		-	-	-
Borrowings	69		-	69	270
Contract liabilities	3,071	1,467	-	4,538	-
Lease Liability	96		-	96	92
Provisions	4,343	(446)	-	3,897	3,974
Total Current Liabilities	9,496	1,576	-	11,072	6,851
Non-Current Liabilities					
Borrowings	459		(339)	120	492
Lease Liability	162		-	162	157
Provisions	4,920	(1,932)	-	2,988	2,988
Total Non-Current Liabilities	5,541	(1,932)	(339)	3,270	3,638
Total Liabilities	15,037	(356)	(339)	14,342	10,490
Net Assets	617,550	61,098	6,472	685,119	695,441
Retained Earnings	434,795	8,291	6,472	449,558	461,036
Revaluation Reserves	182,755	52,806	-	235,561	234,405
Total Equity	617,550	61,097	6,472	685,119	695,441

Part 9: Statement of Cash Flows


	Original Budget	Open Bal Adj.	Total Changes	Revised Budget	YTD Actuals
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Receipts					
Rates and Annual Charges	15,523		(214)	15,309	9,607
User Charges and Fees	6,940		946	7,886	1,664
Interest & Investment Revenue	297		747	1,044	661
Bonds and Deposits Received	-		4	-	-
Other Revenues	1,199		8,747	9,946	588
Grants & Contributions	40,375		(242)	40,133	14,162
Payments					
Employee Benefits & On-Costs	(17,339)		147	(17,192)	(7,954)
Materials & Contracts	(20,341)		(3,667)	(24,008)	(11,420)
Borrowing Costs	(28)		-	(28)	(4)
Bonds, deposits and retentions refunded					
Other Expenses	(5,571)		3	(5,568)	(802)
Net Cash provided (or used in) Operating Activities	21,055	-	6,472	27,523	6,502
Cash Flows from Investing Activities					
Receipts					
Sale of Investment Securities	-		-	-	-
Sale of Real Estate Assets	-		-	-	-
Sale of Infrastructure, Property, Plant and Equipment	861		-	861	(74,732)
Deferred Debtors Receipts	-		-	-	-
Payments					
Purchase of Investment Securities	-		-	-	-
Purchase of Infrastructure, Property, Plant and Equipment	(22,479)		892	(21,587)	(1,621)
Purchase of Real Estate Assets	-		-	-	-
Contributions Paid to Joint Ventures & Associates	-		-	-	-
Net Cash provided (or used in) Investing Activities	(21,618)	-	892	(20,726)	(76,353)
Cash Flows from Financing Activities					
Receipts					
Proceeds from Borrowings & Advances	-		-	-	-
Payments					
Repayment of Borrowings & Advances	(528)		(339)	(867)	(339)
Repayment of Finance Lease Liabilities	(96)		-	(96)	-
Net Cash provided (or used in) Financing Activities	(624)	-	(339)	(963)	(339)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,187)	-	7,024	5,834	(70,190)
Cash & Cash Equivalents – Opening balance	31,655	7,923		39,578	39,578
Cash & Cash Equivalents – Closing balance	30,468			45,412	(30,612)



(C) Restricted Asset Movements Table To Date

Restricted Asset Details	Opening Balance	Revenue	Recurrent Exp	Capital Exp	Loan repayments	BS & Other Ad	Closing Balance
External Restrictions							
External Restrictions included in liabilities							
Trust Fund (Through Balance Sheet)	255,000	-	-	-	-	4,850.78	259,851
Sub Total	255,000	-	-	-	-	4,851	259,851
External Restrictions Other (Excl Grant)							
Developer Contributions (General)	374,000	51,907	-	-	-	-	425,907
Developer Contributions (Water)	106,000	-	-	-	-	-	106,000
Developer Contributions (Sewer)	32,000	-	-	-	-	-	32,000
Specific Purpose Unexpended Grants (recognised as revenue) (General)	10,084,000	5,479,367	(764,946)	-	-	-	14,798,421
Specific Purpose Unexpended Grants (recognised as revenue) (Water)	155,000	71,250	(54,319)	-	-	-	171,931
Specific Purpose Unexpended Grants (recognised as revenue) (Sewer)	338,000	-	(330,487)	-	-	-	7,513
Warrumbungle Water	1,302,000	2,210,798	(564,259)	(245,929)	(54,907)	-	2,647,704
Warrumbungle Sewer	6,221,000	1,437,407	(257,359)	(125,736)	-	-	7,275,312
Domestic waste management	270,000	1,240,850	-	(2,700)	-	-	1,508,150
Stormwater Levy	191,000	103,613	-	-	-	-	294,613
Sub Total	19,073,000	10,595,192	(1,971,370)	(374,364)	(54,907)	-	27,267,550
Grant Funded Programs							
Specific Purpose Unexpended Grants - General Fund	4,538,000	(88,985)	(1,051,730)	-	-	-	3,397,285
Sub Total	4,538,000	(88,985)	(1,051,730)	-	-	-	3,397,285
Total External Restrictions	23,866,000	10,506,207	(3,023,100)	(374,364)	(54,907)	4,851	30,924,686
Restricted Asset Details	Opening Balance	Revenue	Recurrent Exp	Capital Exp	Loan repayments	Bal Sheet Mvmnts	Closing Balance
Internal Restrictions (Function View)							
Carry over Operational Projects	554,000	-	-	-	-	(268,628)	285,372
FAG - Prepayment	8,991,000	-	-	-	-	(8,991,000)	-
Information Technology (software upgrade / telephone system)	151,000	-	-	-	-	-	151,000
Plant Fund	2,745,000	-	-	-	-	-	2,745,000
Community Care Vehicle	13,000	-	-	-	-	-	13,000
Other	420,000	-	-	-	-	-	420,000
Total IR (Function View)	12,874,000	-	-	-	-	(9,259,628)	3,614,372
Internal Restrictions (Through Balance Sheet)							
Employee Leave Entitlements	1,138,000	-	-	-	-	-	1,138,000
Quarry Remediation	618,000	-	-	-	-	-	618,000
Total IR (Through Balance Sheet)	1,756,000	-	-	-	-	-	1,756,000
Total Internal Restrictions	14,630,000	-	-	-	-	(9,259,628)	5,370,372
Total Restricted Assets	38,496,000	10,506,207	(3,023,100)	(374,364)	(54,907)	(4,408,777)	36,295,057

RA Op Bal	38,496,000
Less:	0
Total External Restrictions	
Total Internal Restrictions	
RA Closing Balance	38,496,000
Movement	2,200,943

Restricted Assets Movement	
Restricted Asset Opening Balance	38,496,000
Restricted Asset Closing Balance	36,295,057
Total Movement	(2,200,943)
Being	
Total RA Movement (Function View - General)	(10,244,824)
Total RA Movement (Function View - Water)	-
Total RA Movement (Function View - Sewer)	-
Total RA Movement (Function View - Waste)	-
Total RA Movement (Balance Sheet)	4,851
Total Movement	(10,244,824)

	Cash	Restricted	Unrestricted
Opening Bal	28,078	(38,496)	(10,418)
Closing Bal	46,166	(36,295)	9,871
Movement	18,088	2,201	20,289

Part 10: Loan Movement Table



(A) External Loans

Loan Details	Responsible Area	Interest Rate	End date	Amount Borrowed	Opening Balance	Interest to date	Payments to date	Closing Balance
Bridges Loan	Regional Roads M&R	4.09%	30-Jun-25	600,000	139,658.96	2,473.53	97,081.49	42,577.47
Mendooran Water Loan	Warrumbungle Water	2.72%	22-Feb-24	841,673	56,333.42	85.67	54,906.95	1,426.47
LIRS Round 2 Loan	Local Roads M&R	3.66%	31-Mar-25	3,100,000	713,698.48	2,811.78	173,545.51	540,152.97
Loan Quarry	Warrumbungle Quarry	3.30%	22-May-25	455,000	111,635.52	195.38	13,553.49	98,082.03
Total:				4,996,673	1,021,326.38	5,566.36	339,087.44	682,238.94

Part 11: KPIs

Ratio	Purpose	Notes															
Cash Balance																	
<table border="1"> <caption>Cash Balance Data</caption> <thead> <tr> <th>Year</th> <th>Cash and Cash Equivalents (Blue)</th> <th>Investments (Red)</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>~\$8,000</td> <td>~\$10,000</td> </tr> <tr> <td>21/22</td> <td>~\$6,000</td> <td>~\$15,000</td> </tr> <tr> <td>22/23</td> <td>~\$6,000</td> <td>~\$34,000</td> </tr> <tr> <td>23/24 YTD</td> <td>~\$1,000</td> <td>~\$44,000</td> </tr> </tbody> </table>	Year	Cash and Cash Equivalents (Blue)	Investments (Red)	20/21	~\$8,000	~\$10,000	21/22	~\$6,000	~\$15,000	22/23	~\$6,000	~\$34,000	23/24 YTD	~\$1,000	~\$44,000	<p>The blue section of the bar represents cash and cash equivalents, and the red section represents investments.</p>	<p>Council has considerable Term Deposits that mature weekly throughout the year. These are considered as cash & cash equivalents. Council has no deemed investments for the purpose of this KPI.</p>
Year	Cash and Cash Equivalents (Blue)	Investments (Red)															
20/21	~\$8,000	~\$10,000															
21/22	~\$6,000	~\$15,000															
22/23	~\$6,000	~\$34,000															
23/24 YTD	~\$1,000	~\$44,000															
Operating Surplus/Deficit																	
<table border="1"> <caption>Operating Surplus/Deficit Data</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>2,260</td> </tr> <tr> <td>21/22</td> <td>12,544</td> </tr> <tr> <td>22/23</td> <td>13,528</td> </tr> <tr> <td>23/24 YTD</td> <td>16,108</td> </tr> </tbody> </table>	Year	Value	20/21	2,260	21/22	12,544	22/23	13,528	23/24 YTD	16,108	<p>To measure Council's operating surplus or deficit. A negative number indicates a deficit.</p>	<p>See Income Statement for details</p>					
Year	Value																
20/21	2,260																
21/22	12,544																
22/23	13,528																
23/24 YTD	16,108																
Unrestricted Current Ratio																	
<table border="1"> <caption>Unrestricted Current Ratio Data</caption> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>4.88</td> </tr> <tr> <td>21/22</td> <td>5.95</td> </tr> <tr> <td>22/23</td> <td>8.68</td> </tr> <tr> <td>23/24 YTD</td> <td>4.05</td> </tr> </tbody> </table>	Year	Ratio	20/21	4.88	21/22	5.95	22/23	8.68	23/24 YTD	4.05	<p>To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council. OLG considers a ratio of less than 1.5 as unsatisfactory, and > 2 as good</p>	<p>Unrestricted current assets has decreased due to timing of grant receipts (held ad restricted reserves).</p>					
Year	Ratio																
20/21	4.88																
21/22	5.95																
22/23	8.68																
23/24 YTD	4.05																
Debt Service Ratio																	
<table border="1"> <caption>Debt Service Ratio Data</caption> <thead> <tr> <th>Year</th> <th>Ratio (%)</th> </tr> </thead> <tbody> <tr> <td>2020</td> <td>10.76%</td> </tr> <tr> <td>21/22</td> <td>11.59%</td> </tr> <tr> <td>22/23</td> <td>17.28%</td> </tr> <tr> <td>23/24 YTD</td> <td>54.32%</td> </tr> </tbody> </table>	Year	Ratio (%)	2020	10.76%	21/22	11.59%	22/23	17.28%	23/24 YTD	54.32%	<p>This ratio measures the availability of operating cash to service debt including interest principal and lease payments</p>	<p>This ratio is high due to the small amount of loan repayments remaining.</p>					
Year	Ratio (%)																
2020	10.76%																
21/22	11.59%																
22/23	17.28%																
23/24 YTD	54.32%																

Part 12: KPIs (continued)

Ratio	Purpose											
Rates & Annual Charges Outstanding Ratio for September each year												
<table border="1"> <caption>Rates & Annual Charges Outstanding Ratio</caption> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>15%</td> </tr> <tr> <td>21/22</td> <td>12%</td> </tr> <tr> <td>22/23</td> <td>14%</td> </tr> <tr> <td>23/24 YTD</td> <td>15%</td> </tr> </tbody> </table>	Year	Ratio	20/21	15%	21/22	12%	22/23	14%	23/24 YTD	15%	<p>To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts. The OLG considers a ratio of less than 10% for rural Councils as acceptable.</p>	<p>At 14.87% this ratio is over the OLG benchmark but is reasonable for this time of the year. Considered a timing issue.</p>
Year	Ratio											
20/21	15%											
21/22	12%											
22/23	14%											
23/24 YTD	15%											
Rates & Annual Charges Coverage Ratio												
<table border="1"> <caption>Rates & Annual Charges Coverage Ratio</caption> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>53%</td> </tr> <tr> <td>21/22</td> <td>44%</td> </tr> <tr> <td>22/23</td> <td>45%</td> </tr> <tr> <td>23/24 YTD</td> <td>47%</td> </tr> </tbody> </table>	Year	Ratio	20/21	53%	21/22	44%	22/23	45%	23/24 YTD	47%	<p>To assess the degree of Council's dependence upon revenue from rates and annual charges and to assess the security of Council's income.</p>	<p>This ratio is artificially high due to timing of Rates & Charges revenue vs other revenues.</p>
Year	Ratio											
20/21	53%											
21/22	44%											
22/23	45%											
23/24 YTD	47%											
Building and Infrastructure Renewals Ratio												
<table border="1"> <caption>Building and Infrastructure Renewals Ratio</caption> <thead> <tr> <th>Year</th> <th>Ratio</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>49%</td> </tr> <tr> <td>21/22</td> <td>158%</td> </tr> <tr> <td>22/23</td> <td>54%</td> </tr> <tr> <td>23/24 YTD</td> <td>68%</td> </tr> </tbody> </table>	Year	Ratio	20/21	49%	21/22	158%	22/23	54%	23/24 YTD	68%	<p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating. A ratio of less than 100% is unsatisfactory, although the NSW mean ranged between 56% & 84% over the last 3 years.</p>	<p>The majority of Councils Renewals is on roads which is seasonal and weather dependant. The increase in this ratio is dependant on council's capital renewals program.</p>
Year	Ratio											
20/21	49%											
21/22	158%											
22/23	54%											
23/24 YTD	68%											
Total Borrowings												
<table border="1"> <caption>Total Borrowings</caption> <thead> <tr> <th>Year</th> <th>Value</th> </tr> </thead> <tbody> <tr> <td>20/21</td> <td>3,897</td> </tr> <tr> <td>21/22</td> <td>1,992</td> </tr> <tr> <td>22/23</td> <td>1,162</td> </tr> <tr> <td>23/24 YTD</td> <td>682</td> </tr> </tbody> </table>	Year	Value	20/21	3,897	21/22	1,992	22/23	1,162	23/24 YTD	682	<p>Total level of borrowings, including loans and finance leases both current and non-current</p>	<p>No new loans are currently planned, so this balance should slowly decrease with repayments.</p>
Year	Value											
20/21	3,897											
21/22	1,992											
22/23	1,162											
23/24 YTD	682											

Part 12: Contracts and Other Expenses

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A) Contracts Budget Review Statement

Contracts entered into during the quarter include:

Contractor	Contract Details & Purpose	Value	Start Date	Duration
Nil contracts				

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations or \$50,000 whichever is less.
2. Contracts to be listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council’s
3. Contractors for employment are not required to be included.

B) Consultancy and Legal Expenses Budget Review Statement

Consultancy and Legal Expenses incurred year date are detailed below:

Expense Type	Expenditure YTD (\$)	Budgeted (Y/N)
Legal Expenses	\$ 98,796.46	Y
Consultancies	\$ 8,633.23	Y

Definition of Consultant

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.